#### IN THE NATURE OF ABRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT FEATURES OF THE RED HERRING PROSPECTUS



(Please scan this QR code to view this Abridged Prospectus) This is an abridged prospectus containing salient features of the red herring prospectus of Meesho Limited (the "Company") dated November 27, 2025 filed with the Registrar of Companies, Karnataka at Bengaluru (the "RHP" or "Red Herring Prospectus"). You are encouraged to read greater details available in the RHP, which is available at <a href="https://www.sebi.gov.in/sebiweb/home/HomeAction.do?doListing=yes&sid=3&ssid=15">https://www.sebi.gov.in/sebiweb/home/HomeAction.do?doListing=yes&sid=3&ssid=15</a> &smid=11. Unless otherwise specified all capitalised terms used herein and not specifically defined bear the same meaning as ascribed to them in the RHP. This abridged prospectus is not for distribution outside India.

# THIS ABRIDGED PROSPECTUS CONSISTS OF FOUR PAGES OF BID CUM APPLICATION FORM ALONG WITH INSTRUCTIONS AND EIGHT PAGES OF ABRIDGED PROSPECTUS. PLEASE ENSURE THAT YOU HAVE RECEIVED ALL THE PAGES.

Please ensure that you have read the RHP (if in India), the preliminary international wrap dated November 27, 2025 together with the RHP (the "Preliminary Offering Memorandum") (if outside India), this abridged prospectus ("Abridged Prospectus") and the general information document for investing in public offer ("GID") undertaken through the Book Building Process before applying in the Offer (as defined below). The investors are advised to retain a copy of the RHP/ Preliminary Offering Memorandum/ Abridged Prospectus/ GID for their future reference. You may obtain a physical copy of the Bid cum Application Form and the RHP from the Stock Exchanges (as defined below), Members of Syndicate (as defined below), Registrar to the Offer, Registrar and Share Transfer Agents ("RTAs"), Collecting Depository Participants ("CDPs"), Registered Brokers, Bankers to the Offer, Investors' Associations or Self Certified Syndicate Banks ("SCSBs"), respectively. You may also download the RHP from the website of Securities and Exchange Board of India ("SEBI") at www.sebi.gov.in, the websites of National Stock Exchange of India Limited ("NSE") and BSE Limited ("BSE", and together with NSE, the "Stock Exchanges") at www.nseindia.com and www.bseindia.com, respectively, and the website of our Company at www.meesho.com and at the website of the BRLMs at https://investmentbank.kotak.com, www.jpmipl.com, https://www.morganstanley.com/, www.axiscapital.co.in, and https://www.citigroup.com/global/about-us/global-presence/india/disclaimer, respectively.



# **MEESHO LIMITED**

Corporate Identity Number: U74900KA2015PLC082263; Date of Incorporation: August 13, 2015

REGISTERED AND CORPORATE OFFICE	CONTACT PERSON	EMAIL AND TELEPHONE	WEBSITE
3rd Floor, Wing - E, Helios Business Park, Kadubeesanahalli Village,	Rahul Bhardwaj,	Email: cs@meesho.com	www.meesho.com
Varthur Hobli, Outer Ring Road, Bengaluru, 560 103, Karnataka, India	Company Secretary and Compliance Officer	<b>Telephone</b> : +91 91080 21923	

# PROMOTERS OF OUR COMPANY: VIDIT AATREY AND SANJEEV KUMAR

DETAILS OF THE OFFER TO THE PUBLIC

	Fresh Issue	Size of The	Total	Eligibility Share Reservation Among QIBs		tion Among QIBs, N	NIIS AND RIIS
Offer	Size	Offer for	Offer		QIBs	NIIs	RIIs
		Sale	Size				
Fresh	[●] Equity	Up to	[●] Equity	The Offer is being made pursuant to Regulation 6(2) of the	Not less than 75%	Not more than	Not more than 10%
Issue	Shares of	105,513,839	Shares of	Securities and Exchange Board of India (Issue of Capital	of the Offer shall	15% of the Offer	of the Offer or the
and	face value	Equity		and Disclosure Requirements) Regulations, 2018, as amended			
Offer for	of ₹ 1 each	Shares of		("SEBI ICDR Regulations") as our Company did not fulfil the			
Sale	aggregating	face value	aggregat-	requirement under Regulation 6(1)(b) of SEBI ICDR Regulations.	Bidders. However,	Bidders and RIIs	Institutional Investors
	up to ₹	of ₹ 1 each	ing to ₹	For details, see "Other Regulatory and Statutory Disclosures -	5% of the Net QIB	shall be available for	will be available for
	42,500	aggregating	[•] million	Eligibility for the Offer" on page 566 of the RHP. For details in			allocation
	million	to ₹ [•]		relation to share reservation among Qualified Institutional Buyers,			
		million		Non-Institutional Investors, and Retail Individual Investors, see			
				"Offer Structure" beginning on page 602 of the RHP.	Mutual Funds only.		

The Equity Shares are proposed to be listed on BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE, and together with the BSE, the "Stock Exchanges"). For the purposes of the Offer, the Designated Stock Exchange is NSE.

DETAILS OF THE TOP 10 SELLING	SHAREHOLDERS,	OFFER FOR SALE AND WEIGHTED AVERAGE COST OF A	CQUISITION SHAREHOLDERS
Name of the top 10 Selling Shareholders	Type of Selling Shareholder	Maximum number of Offered Shares / Amount (in ₹ million)	Weighted Average Cost of Acquisition per Equity Share (in ₹)*
Elevation Capital V Limited	Corporate Selling Shareholder	Up to 24,445,349 Equity Shares of face value of ₹ 1 each aggregating to ₹ [•] million	3.04
Peak XV Partners Investments V	Corporate Selling Shareholder	Up to 17,380,873 Equity Shares of face value of ₹ 1 each aggregating to ₹ [•] million	4.29
Vidit Aatrey	Promoter Selling Shareholder	Up to 16,000,000 Equity Shares of face value of ₹ 1 each aggregating to ₹ [•] million	0.06
Sanjeev Kumar	Promoter Selling Shareholder	Up to 16,000,000 Equity Shares of face value of ₹ 1 each aggregating to ₹ [•] million	0.02
Venture Highway Series 1, a Series of Venture Highway SPVs LLC	Corporate Selling Shareholder	Up to 8,636,727 Equity Shares of face value of ₹ 1 each aggregating to ₹ [•] million	46.81
Golden Summit Limited	Corporate Selling Shareholder	Up to 7,961,640 Equity Shares of face value of ₹ 1 each aggregating to ₹ [•] million	92.43
Y Combinator Continuity Holdings I, LLC	Corporate Selling Shareholder	Up to 7,195,453 Equity Shares of face value of ₹ 1 each aggregating to ₹ [•] million	1.02
Man Hay Tam	Individual Selling Shareholder	Up to 3,301,140 Equity Shares of face value of ₹ 1 each aggregating to ₹ [•] million	0.51
Sarin Family India LLC	Corporate Selling Shareholder	Up to 1,591,044 Equity Shares of face value of ₹ 1 each aggregating to ₹ [•] million	2.22
Gemini Investments, L.P.	Corporate Selling Shareholder	Up to 1,247,351 Equity Shares of face value of ₹ 1 each aggregating to ₹ [•] million	8.28

<sup>\*</sup>As certified by B.B. & Associates, Chartered Accountants, by way of their certificate dated November 27, 2025, (UDIN: 25511341BMIVDB9527). For further details, see "The Offer" and "Summary of the Offer Document" beginning on pages 136 and 33 of the RHP, respectively.

PRICE BAND, MINIMUM BID I	OT & INDICATIVE TIMELINES
Price Band <sup>^</sup>	₹ 105 to ₹ 111 per Equity Share of face value of ₹ 1/- each
Minimum Bid Lot Size	135 Equity Shares of face value ₹1 each and in multiples of 135 Equity Shares thereafter
Bid/Offer Opens On*	Wednesday, December 3, 2025
Bid/ Offer Čloses On (#)	Friday, December 5, 2025
Finalisation of basis of allotment with the designated stock exchange	On or about Monday, December 8, 2025
Initiation of refunds, if any, for anchor investors/unblocking of funds from ASBA accounts	On or about Tuesday, December 9, 2025
Credit of equity shares to demat accounts of allottees	On or about Tuesday, December 9, 2025
Commencement of trading of the equity shares on the stock exchange	On or about Wednesday, December 10, 2025

Our Company in consultation with the BRLMs, may consider participation by Anchor Investors in accordance with the SEBI ICDR Regulations. The Anchor Investor Bid/ Offer Period shall be one Working Day prior to the

WEIGHTED AVERAGE COST OF ACQUISITION OF ALL EQUITY SHARES TRANSACTED BY THE PROMOTERS, MEMBERS OF THE PROMOTER GROUP, SELLING SHAREHOLDERS AND SHAREHOLDERS HOLDING RIGHTS TO NOMINATE DIRECTORS OR ANY OTHER SPECIAL RIGHTS IN LAST ONE YEAR, 18 MONTHS AND THREE YEARS PRECEDING THE DATE OF THE RED HERRING PROSPECTUS

Period	Weighted average cost of	Cap Price is 'x' times the weighted	Range of acquisition price: lowest
	acquisition (in ₹) <sup>(1)*</sup>	average cost of acquisition <sup>(1)</sup>	price – highest price (in ₹)(1)^
Last one year preceding the date of the RHP	27.06	4.10	Negligible** - 101.81
Last 18 months preceding the date of the RHP	27.06	4.10	Negligible** - 101.81
Last three years preceding the date of the RHP	27.06	4.10	Negligible** - 101.81

<sup>&</sup>lt;sup>9</sup>As certified by B.B. & Associates, Chartered Accountants, by way of their certificate dated November 27, 2025, (UDIN: 25511341BMIVEC4727)

Note: The price originally paid for acquiring shares in Meesho Inc. has been considered while arriving at the acquisition price of the shares allotted by the Company pursuant to the Scheme, converted from USD to INR using the foreign exchange rate on the date of each such original acquisition.

Disclaimer: The Equity Shares have not been and will not be registered, listed or otherwise qualified in any other jurisdiction outside India and may not be offered or sold, and Bids may not be made by persons in any such jurisdiction, except in compliance with the applicable laws of such jurisdiction. Until the expiry of 40 days after the commencement of the Offer, an offer or sale of the Equity Shares within the United States by a dealer (whether or not it is participating in the Offer) may violate the registration requirements of the U.S. Securities Act unless made pursuant to Rule 144A or another available exemption from the registration requirements of the U.S. Securities Act and in accordance with applicable state securities laws in the United States. Our Company is not and will not be registered under the U.S. Investment Company Act, and investors will not be entitled to the benefits of the U.S. Investment Company Act.

#### RISK IN RELATION TO THE FIRST OFFER

This being the first public offer of our Company, there has been no formal market for the Equity Shares. The face value of the Equity Shares is ₹ 1 each. The Offer Price, Floor Price and Cap Price, as determined and justified by our Company, in consultation with the BRLMs, on the basis of the assessment of market demand for the Equity Shares by way of the Book Building Process, in accordance with the SEBI ICDR Regulations, as stated in "Basis for Offer Price", beginning on page 225 of the RHP, should not be considered to be indicative of the market price of the Equity Shares after such Equity Shares are listed. No assurance can be given regarding an active and/ or sustained trading in the Equity Shares nor regarding the price at which the Equity Shares will be traded after listing

## **GENERAL RISK**

Investments in equity and equity-related securities involve a degree of risk and investors should not invest any funds in the Offer unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Offer. For taking an investment decision, investors must rely on their own examination of our Company and the Offer, including the risks involved. The Equity Shares in the Offer have not been recommended or approved by the SEBI, nor does SEBI guarantee the accuracy or adequacy of the contents of the Red Herring Prospectus. Specific attention of the investors is invited to "Risk Factors" beginning on page 89 of the RHP.

# PROCEDURE

You may obtain a physical copy of the Bid-cum-Application Form and the RHP from the Stock Exchanges, Members of the Syndicate, Registrar to the Offer, Registrar and Share Transfer Agents ("RTAs"), Collecting Depository Participants ("CDPs"), Registered Brokers, Bankers to the Offer, Investors' Associations or Self Certified Syndicate Banks ("SCSBs"). If you wish to know about processes and procedures applicable to the Offer, you may request for a copy of the RHP and/or the GID from the BRLMs or download it from the website of SEBI at www.sebi.gov.in, the websites of NSE and BSE at www.nseindia.com and www.bseindia.com respectively and the website of BRLMs at i.e., **Kotak Mahindra** Capital Company Limited at https://investmentbank.kotak.com; J.P. Morgan India Private Limited at www.jpmipl.com; Morgan Stanley India Company Private Limited at https://www.morganstanley.com/; Axis Capital Limited at www.axiscapital.co.in; Citigroup Global Markets India Private Limited at https://www.citigroup.com/global/about-us/ global-presence/india/disclaimer, respectively.

# PAST PRICE INFORMATION OF BRLMs

Sr. No.	Issuer name	Name of the merchant banker	+/- % change in closing price, [+/- % change in closing benchmark]- 30th calendar day from listing	closing benchmark]- 90th	+/- % change in closing price, [+/- % change in closing benchmark]- 180th calendar day from listing
1	Physicswallah Limited	Kotak, JP Morgan, Axis	Not applicable	Not applicable	Not applicable
2	Emmvee Photovoltaic Power Limited	Kotak	Not applicable	Not applicable	Not applicable
3	Tenneco Clean Air India Limited	Axis, Citi	Not applicable	Not applicable	Not applicable

Our Company in consultation with the BRLMs, may consider participation by Anchor Investors in accordance with the SEBI ICDR Regulations. The Anchor Investor Bid/ Offer Period shall be one Working Day prior to the Bid/Offer Opening Date in accordance with the SEBI ICDR Regulations i.e., Tuesday, December 2, 2025.

UPI mandate end time and date shall be at 5:00 pm on the Bid/Offer Closing Date.

In case of any delay in unblocking of amounts in the ASBA Accounts (including amounts blocked through the UPI Mechanism) exceeding two Working Days from the Bid/Offer Closing Date for cancelled/withdrawn/deleted ASBA Forms, the Bidder shall be compensated at a uniform rate of ₹100 per day or 15% per annum of the Bid Amount, whichever is higher, from three Working Days from the Bid/ Offer Closing Date till date of actual unblock, by the intermediary responsible for causing such delay in unblocking. The BRLMs and shall, in their sole discretion, identify and fix the liability on such intermediary or entity responsible for such delay in unblocking. The Bidder shall be compensated by the manner specified in the SEBI ICDR Master Circular, which for the avoidance of doubt, shall be deemed to be incorporated in the deemed agreement of the Company with the SCSBs, to the extent applicable. The processing fees for applications made by UPI Bidders using the UPI Mechanism may be released to the remitter banks (SCSBs) only after such banks provide a written confirmation on compliance with SEBI ICDR Master Circular. For details of price band and basis of offer price, please refer to price band advertisement and page 225 of the RHP.

WEIGHTED AVERAGE COST OF ACOUNSTITION OF ALL FOULTY SHARES TRANSACTED RY THE PROMOTERS. MEMBERS OF THE PROMOTER

<sup>\*\*</sup>Since less than ₹ 0.01.

<sup>\*</sup>Adjusted for bonus issue of Equity Shares of face value of ₹1 each in the ratio of 47.2509 Equity Share for every Equity Share of face value of ₹1 each held undertaken pursuant to resolution dated May 31, 2025 passed by our Board, and resolution dated May 31, 2025 passed by the Shareholders.

<sup>^</sup>Computed based on the allotment/ acquisition of Equity Shares excluding Equity Shares acquired pursuant to the bonus issue and gift of Equity Shares.

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4	Billionbrains Garage Ventures Limited	Kotak, JP Morgan, Axis, Citi	Not applicable	Not applicable	Not applicable
5	Lenskart Solutions Limited	Kotak, Morgan Stanley, Axis, Citi	Not applicable	Not applicable	Not applicable
6	Orkla India Limited	Kotak, JP Morgan, Citi	Not applicable	Not applicable	Not applicable
7	Pine Labs Limited	JP Morgan, Morgan Stanley, Axis, Citi	Not applicable	Not applicable	Not applicable
8	Tata Capital Limited	Kotak, JP Morgan, Citi	-0.11%, [1.85%]	Not applicable	Not applicable
9	WeWork India Management Limited	Kotak	-2.48%, [0.82%]	Not applicable	Not applicable
10	Rubicon Research Limited	Axis	+47.18%, [+1.27%]	Not applicable	Not applicable
11	Canara Robeco Asset Management	Axis	+9.81%, [+1.27%]	Not applicable	Not applicable
	Company Limited				
12	LG Electronics India Limited	JP Morgan, Citi	+45.38%, [+2.90%]	Not applicable	Not applicable
		MS	+45.4%, [+2.6%]		
13	Urban Company Limited	Morgan Stanley	+53.8%, [+1.4%]	Not applicable	Not applicable
14	Anthem Biosciences Limited	JP Morgan	+43.5%, [-0.7%]	32.9% [+2.1%]	Not applicable
15	HDB Financial Services Limited	Morgan Stanley	+2.5%, [-3.0%]	+1.1%, [-3.6%]	Not applicable
16	Schloss Bangalore Limited	Morgan Stanley	-6.9%, [+3.2%]	-8.2%, [-1.3%]	Not applicable
17	Dr Agarwal's Health Care Limited	Morgan Stanley	+4.0%, [-4.4%]	-12.0%, [+4.2%]	+12.4%, [+5.2%]

Notes: 1. Disclosures subject to recent 7 issues (initial public offerings) in current financial year and two preceding financial years managed by each BRLM with common issues disclosed once. 2. For 30th, 90th, 180th calendar days from listed day have been taken as listing day plus 29, 89 and 179 calendar days and in the event any day falls on a holiday, the price/index of the immediately preceding working day has been considered. 3 Nifty 50 index is considered as the Benchmark Index, NSE being the designated stock exchange and S&P BSE SENSEX index is considered as the Benchmark Index, BSE being the designated stock exchange. 4. Not applicable – where the relevant period has not been completed.

For further details, please refer to price information of past issued handled by BRLMs starting on pages 582 of the RHP respectively.

BOOK RUNNING LEAD MANAGERS								
Kotak Mahindra Capital Company		Morgan Stanley India Company Private	Axis Capital Limited	Citigroup Global Markets India				
Limited	Tel: +91 22 6157 3000	Limited	Tel: +91 22 4325 2183	Private Limited				
Tel: +91 22 4336 0000	E-mail: meesho ipo@jpmorgan.com	Tel: +91 22 6118 1011	E-mail: meesho.ipo@axiscap.in	Tel: +91 22 6175 9999				
E-mail: meesho.ipo@kotak.com	Investor Grievance E-mail: investorsmb.	E-mail: meeshoipo@morganstanley.com	Investor Grievance E-mail:	E-mail: meesho.ipo@citi.com				
Investor Grievance E-mail:	jpmipl@jpmorgan.com	Investor Grievance E-mail:	complaints@axiscap.in	Investor Grievance E-mail:				
kmccredressal@kotak.com		investors india@morganstanley.com		investors.cgmib@citi.com				
	Kotak Securities Limited							
Name of Registrar to the	KFin Technologies Limited	200 4001 E 3 1 1 010 4	1 I (C' E	9 1 1 1 1 1 1				
Offer Name of Statutory Auditor	S.R. Batliboi & Associates LLP, Char	309 4001; E-mail: meesho.ipo@kfintec	ch.com; Investor Grievance E-i	nail: einward.ris@kfintech.com				
Name of Credit Rating	As the Offer is of Equity Shares, cred	lit rating is not required						
Agency and the rating or	As the Offer is of Equity Shares, erec	ant fathing is not required.						
grading obtained, if any								
Name of Debenture Trustee	As the Offer is of Equity Shares, the	appointment of debenture trustees is not	required.					
Self Certified Syndicate Banks	The banks registered with SEBI, which	ch offer the facility of ASBA services, (i	i) in relation to ASBA, where the	ne Bid Amount will be blocked by				
		is available on the website of SEBI at w						
.,	s&intmId=34 and updated from time	to time and at such other websites as ma	ly be prescribed by SEBI from t	ime to time, (ii) in relation to UPI				
	Bidders using the UPI Mechanism, a	list of which is available on the website	of SEBI at www.sebi.gov.in/seb	iweb/other/OtherAction.do?doReco				
		ed from time to time and at such other v						
		bled for UPI Mechanism, a list of which		SEBI at www.sebi.gov.in/sebiweb/				
	other/OtherAction.do?doRecognisedFp	pi=yes&intmId=40 or such other website	as updated from time to time.					
Non-Syndicate Registered	You can submit Bid cum Application	Forms in the Offer to Non Syndicate Ro	egistered Brokers at the Non Sy	ndicate Broker Centres. For further				
Brokers	details, see section titled "Offer Proce	edure" beginning on page 607 of the RF	1P.	SDD M + C' 1 IDI D'11				
		o. SEBI/HO/CFD/DIL2/CIR/P/2019/85 d						
		apply through the SCSBs and mobile app						
enabled for UPI Mechanism	may be updated from time to time. A	A list of SCSBs and mobile applications,	, using the UPI nandles and wh	ich are live for applying in public				
	PrintmId=40 and https://www.cobi.com	able on the website of SEBI at https://www.in/sebiweb/other/OtherAction.do?doReco	ww.seoi.gov.in/seoiweo/oiner/Oii	pactively as undeted from time to				
		ay be prescribed by SEBI from time to t		becuvery, as updated from time to				
Syndicate SCSB Branches	In relation to Rids (other than Rids h	by Anchor Investors and RIBs) submitted	d under the ASBA process to a	member of the Syndicate, the list				
Syndicate SCSD Dianenes	of branches of the SCSBs at the Spe	cified Locations named by the respective	e SCSBs to receive denosits of	Bid cum Application Forms from				
		lable on the website of the SEBI (www.						
	tmId=35) and updated from time to t	ime. For more information on such bran	ches collecting Bid cum Applic	ation Forms from the Syndicate at				
	Specified Locations, see the website of	of the SEBI at www.sebi.gov.in/sebiweb/c	other/OtherAction.do?doRecognis	sedFpi=yes&intmId=35, as updated				
	from time to time.							
		he Offer using the stockbroker network of						
		ered Brokers eligible to accept ASBA For						
	e-mail address, is provided on the we	bsites of the Stock Exchanges at www.b	seindia.com and www.nseindia.c	om, as updated from time to time.				
		ot ASBA Forms at the Designated RTA I						
		ebsites of Stock Exchanges at http://www						
the investor can obtain a list of	www.nseindia.com/products-services/ii	nitial-public-offerings-asba-procedures res	spectively, as updated from time	to time.				
KIAS, CDPs and stock brokers	The list of the CDPs eligible to acce	pt ASBA Forms at the Designated CDP	Locations, including details su	ch as name and contact details, is				
who can accept applications	provided on the websites of the Stock	Exchanges at https://www.bseindia.com/	/Static/Markets/PublicIssues/Rtal	Jp.aspx? and https://www.nseindia.				
		ferings-asba-procedures respectively, as u	paatea from time to time. For fui	ther details, see "Offer Procedure"				
	beginning on page 607 of the RHP.							

#### IN THE NATURE OF ARRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT FEATURES OF THE RED HERRING PROSPECTUS

PROMOTERS OF OUR COMPANY							
Sr. No Name	Sr. No Name Individual Experience and Educational Qualification						
1 Vidit Aatre	ey Individual	Vidit Aatrey, is the Chairman, Managing Director and Chief Executive Officer of our Company. He has been associated with our					
		Company as a director since August 13, 2015. He holds a Bachelor of Technology degree in Electrical Engineering from the Indian					
		Institute of Technology, Delhi. He leads the executive management team and is responsible for setting our Company's strategic vision,					
		driving key initiatives, ensuring operational excellence and long-term growth. He was previously associated with ITC Limited and					
		InMobi Technology Services Private Limited. He has been featured in Forbes Asia's 30 Under 30 list in 2018, Forbes India's 30					
		Under 30 list in 2018, Entrepreneur Magazine's 35 under 35 list in 2019 and Fortune India's 40 under 40 list in 2021, 2024 and 2025.					
2 Sanjeev Ku	umar Individual	Sanjeev Kumar, is a Whole-time Director and Chief Technology Officer of our Company. He has been associated with our Company					
		as a director since August 13, 2015. He holds a Bachelor of Technology degree in Electrical Engineering from the Indian Institute of					
		Technology, Delhi. He is responsible for executing the overall technology vision and ensuring the scalability, security and efficiency of					
		our technology infrastructure. He was previously associated with Sony Corporation. He has been featured in Forbes Asia's 30 Under					
		30 list in 2018, Forbes India's 30 Under 30 list in 2018, Fortune India's 40 under 40 list in 2021 and 2024 and The Economic Times					
		40 under 40 list in 2024.					

For details in respect of the Promoters, please see the section entitled titled "Our Promoters and Promoter Group" on page 411 of the RHP.

# **BUSINESS OVERVIEW AND STRATEGY**

Company Overview: We are a multi-sided technology platform driving e-commerce in India by bringing together four key stakeholders – consumers, sellers, logistics partners and content creators. Our e-commerce marketplace, that we operate under the brand name Meesho, emerged as India's largest in terms of number of Placed Orders and Annual Transacting Users among e-commerce players in India in the last twelve months period ended September 30, 2025, according to the Redseer Report.

Revenue Segmentation by service offering: The following table provides a breakdown of the segments as per Ind AS 108, Operating Segments for the period/years indicated:

(₹ in million)

Particulars	Six months period ended September 30			Fiscal		
	2025	2024	2025	2024	2023	
Segment revenue – Marketplace	55,739.09	43,092.46	93,858.74	76,137.44	57,337.27	
Segment revenue – New Initiatives	36.29	20.41	40.29	14.04	7.92	

Service offering and segments: We operate in two business segments: Marketplace, which is a technology platform connecting consumers, sellers, logistics partners, and content creators; and New Initiatives such as our low cost local logistics network for daily essentials and a digital financial services platform.

Geographies served: India

Revenue Segmentation by Geographies: Not Applicable

**Key Performance Indicators ("KPI"):** Details of our key performance indicators as at and for the six months period ended September 30, 2025 and September 30, 2024 and Financial Years ended March 31, 2025, March 31, 2024 and March 31, 2023 are set forth below:

		As at and for the six	As at and for the six		Fiscal	
KPI List	Unit	months period ended September 30, 2025	months period ended September 30, 2024	FY25	FY24	FY23
Annual Transacting Users	# Millions	234.20	175.09	198.77	155.64	136.40
Annual Transacting Sellers	#	706,471	440,824	513,757	423,749	449,966
Placed Orders	# million	1,261.14	824.59	1,834.40	1,341.94	1,024.34
Growth in Placed Orders	%	52.94%	33.34%	36.70%	31.01%	-
Order Frequency	#	9.70	8.84	9.23	8.62	7.51
GMV – Marketplace	₹ Billions	334.83	226.09	503.12	400.38	344.91
NMV – Marketplace	₹ Billions	191.94	133.18	299.88	232.41	192.33
Growth in NMV – Marketplace	%	44.12%	23.60%	29.03%	20.84%	-
Revenue from operations	₹ Millions	55,775.38	43,112.87	93,899.03	76,151.48	57,345.19
Segment revenue – Marketplace	₹ Millions	55,739.09	43,092.46	93,858.74	76,137.44	57,337.27
Segment revenue - New Initiatives	₹ Millions	36.29	20.41	40.29	14.04	7.92
Contribution Margin – Marketplace	₹ Millions	7,333.00	7,732.99	14,836.50	13,031.95	5,658.63
Contribution Margin as % of NMV - Marketplace	%	3.82%	5.81%	4.95%	5.61%	2.94%
Adjusted EBITDA – Marketplace	₹ Millions	(5,191.33)	64.50	(1,166.65)	(1,491.61)	(15,989.90)
Adjusted EBITDA - New Initiatives	₹ Millions	(301.14)	(547.85)	(928.59)	(668.60)	(908.85)
Adjusted EBITDA	₹ Millions	(5,518.72)	(543.97)	(2,195.91)	(2,301.53)	(16,937.33)
Adjusted EBITDA - Marketplace as % of NMV -Marketplace	%	(2.70%)	0.05%	(0.39%)	(0.64%)	(8.31%)
Profit/ (Loss) before exceptional items and tax	₹ Millions	(4,332.14)	(240.38)	(1,084.29)	(3,145.33)	(16,719.02)
Profit/ (Loss) for the period/year	₹ Millions	(7,007.18)	(25,128.91)	(39,417.05)	(3,276.41)	(16,719.02)
Last Twelve Months' Free Cash Flow	₹ Millions	5,814.76	N.A.	5,912.36	1,995.63	(23,363.68)
Last Twelve Months' Free Cash Flow as % NMV - Marketplace	%	1.62%	N.A.	1.97%	0.86%	(12.15%)

Notes: For further details, please see "Basis for Offer Price" and "Our Business" on pages 230, 231 and pages 332, 333 and 334 of the RHP respectively.

Revenue segmentation in terms of top 5/10 clients or Industries: Not Applicable

**Industries served:** E-commerce Industry

Intellectual Property: As of the date of the RHP, we have registered trademarks under several classes, with the registrar of trademarks under the Trade Marks Act including for "Valmo", our logo "Valmo", "Meesho" and our logo and we have filed applications for certain other trademarks some of which are pending. We have also filed applications for copyright registration in respect of our key marks, including and meesho which are currently pending with the relevant authority.

# IN THE NATURE OF ABRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT FEATURES OF THE RED HERRING PROSPECTUS

Market Share: Not Applicable Manufacturing Plant: Not Applicable

Employee Strength: Our employees are critical to our success. As of September 30, 2025, we had 2,082 full time employees. For further information, see "Our Business – Employees" on page 360 of the RHP.

	OUR MANAGEMENT							
Sr.No.	Name	Designation	Experience and Educational Qualification	Other directorship				
1	Vidit Aatrey	Chairman, Managing	He has been associated with our Company as a director since August 13, 2015. He holds a Bachelor of Technology degree in Electrical Engineering from the Indian Institute of Technology, Delhi. He leads the executive management team and is responsible for setting our Company's strategic vision, driving key initiatives, ensuring operational excellence and long-term growth. He was previously associated with ITC Limited and	Indian Companies: • Government Emarketplace • Meesho Grocery Private Limited • Meesho Payments Private Limited • Meesho Technologies Private Limited • Navi Limited				
2	Sanjeev Kumar	Whole-time Director and Chief Technology Officer	InMobi Technology Services Private Limited.  He has been associated with our Company as a director since August 13, 2015. He holds a Bachelor of Technology degree in Electrical Engineering from the Indian Institute of Technology, Delhi. He is responsible for executing the overall technology vision and ensuring the scalability, security and efficiency of our technology infrastructure. He was previously associated with Sony Corporation.	Limited • Meesho Payments Private Limited • Meesho Technologies Private Limited				
3	Bhatnagar	Non-Executive Non-Independent Director (nominee of Peak XV Partners Investments V)	He had been associated as a director with our erstwhile holding company, Meesho Inc. since May 23, 2018 and has been associated with our Company as a director since June 16, 2025. He holds a Bachelor of Engineering degree in Electronics Engineering from the Thadomal Shahani Engineering College, University of Bombay, Mumbai, a Master of Science degree in Electrical Engineering from the Virginia Polytechnic Institute and State University, Virginia and a Master's degree in Business Administration from The University of North Carolina at Chapel Hill. He is a designated partner at Peak XV Partners Advisors India LLP and has been associated with Peak XV Partners (formerly Sequoia Capital India & SEA) since 2006.	Social Impact • Amica Financial Technologies Private Limited • Peak XV Partners Advisors Private Limited Foreign Companies • Octro Inc. • Wizrocket Inc. • Circles Asia Cayman Limited • Twinhealth Inc				
4		Non-Executive Non-Independent Director (nominee of Elevation Capital V Limited)	He had been associated as a director with our erstwhile holding company, Meesho Inc. since May 23, 2018 and has been associated with our Company as a director since June 4, 2025. He holds a Bachelor of Engineering degree in Computers from University of Delhi and a Post-Graduate Diploma in Management from the Indian Institute of Management Society, Lucknow. At present, he is associated with Light Ray Advisors LLP and was previously associated with McKinsey & Company, Inc.	• Cmunity Innovations Private Limited • Mosaic Wellness Private Limited • R K Financial Services Private Limited • Solarsquare Energy Private				
5	Rohit Bhagat	Independent Director	He had been associated as an independent director with our erstwhile holding company, Meesho Inc. since June 19, 2023 and has been associated with our Company as a director since June 16, 2025. He holds a Bachelor of Technology degree in Mechanical Engineering from the Indian Institute of Technology, Delhi, a Master of Science degree in Engineering from the University of Texas at Austin, Texas and a Master's degree in Management from the J. L. Kellogg Graduate School of Management at Northwestern University, Illinois. He has also completed the Directors' Consortium Executive Program from the Graduate School of Business, Stanford University. At present, he serves on the board of PhonePe Limited and previously served as the senior managing director and chairman of BlackRock Inc's Asia-Pacific business.	Indian Companies  • PhonePe Limited Foreign Companies Nil				
6	Hari Shanker Bhartia	Independent Director	He had been associated as an independent director with our erstwhile holding company, Meesho Inc. since July 8, 2024 and has been associated with our Company as a director since June 16, 2025. He holds a Bachelor of Technology degree in Chemical Engineering from the Indian Institute of Technology, Delhi. He is the co-founder and co-chairman of the Jubilant Bhartia Group acting as the co-chairman of Jubilant Pharmova Limited and Jubilant FoodWorks Limited and the co-chairman and whole time director of Jubilant Ingrevia Limited.	CSEP Research Foundation • Global Health Limited • Hindustan Coca-Cola Beverages Private Limited • Hindustan Coca-Cola Holdings Private Limited • HKB Trustee Company Private Limited				

#### IN THE NATURE OF ARRIDGED PROSPECTUS . MEMORANDUM CONTAINING SALIENT FEATURES OF THE RED HERRING PROSPECTUS

Sr.No.	Name	Designation	Experience and Educational Qualification	Other directorship
7	Surojit		He had been associated as an independent director with our erstwhile holding company,	
	Chatterjee	Director	Meesho Inc. since March 31, 2024 and has been associated with our Company as a	EMA Technologies Private Limited
	_		director since June 16, 2025. He holds a Bachelor of Technology (Honours) degree in	Meesho Grocery Private Limited
			Computer Science and Engineering from the Indian Institute of Technology, Kharagpur,	Foreign Companies
			a Master's degree in Computer Science from the State University of New York at	
			Buffalo, and a Master's degree in Business Administration from the Massachusetts	
			Institute of Technology. He is the founder and chief executive officer of EMA Unlimited	
			Inc. He was previously associated with Coinbase Global Inc., Flipkart Internet Private	
			Limited, Oracle Corporation and Symantec Corporation. He is also an independent	
			director at Atos.net.	
8	Kimsuka	Independent	She has been associated with our Company as a director since June 22, 2025. She holds	
	Narasimhan	Director	a Bachelor of Commerce degree from University of Madras and has passed the final	Bharti Airtel Limited
		examination held by the Institute of Cost and Works Accountants of India. She is al		
			an associate of the Institute of Chartered Accountants of India. At present, she serves	Foreign Companies
			on the board of Bharti Airtel Limited and was previously associated with PepsiCo India	• SIM People Development Fund (SIM-PDF)
			Holdings Private Limited and Kimberly-Clark Asia Pacific Headquarters Pte Limited.	• Punar Pte Ltd

For further details in relation to our Board of Directors, see "Our Management" beginning on page 387 of the RHP.

#### **OBJECTS OF THE OFFER**

The Offer comprises of the Fresh Issue of  $[\bullet]$  Equity Shares, aggregating up to  $\{42,500 \text{ million by our Company and an Offer for Sale of up to } 105,513,839 \text{ Equity Shares, aggregating to } \{\bullet\}$  million by the Selling Shareholders. See "Summary of the Offer Document" and "The Offer" on pages 33 and 136 of the RHP, respectively.

Fresh Issue: The details of the proceeds from the Fresh Issue are summarized in the table below:

(₹ in million)

Particulars	<b>Estimated Amount</b>
Gross Proceeds of the Fresh Issue	42,500
(Less) Offer related expenses to the extent applicable to the Fresh Issue (only those apportioned to our Company)*	[•]**
Net Proceeds	[•]**

<sup>\*</sup>See "Objects of the Offer - Offer related expenses" below on page 220 of the RHP.

Details of Objects of the Offer: We propose to utilize the Net Proceeds in the manner set forth in the table below:

(in ₹ million)

Sr. No.	Particulars	Total estimated amount
I.	Investment for cloud infrastructure, in Meesho Technologies Private Limited ("MTPL"), our Subsidiary	13,900
II.	Payment of salaries of our existing and replacement hires for the Machine Learning and AI and technology teams for AI and technology	4,800
	development undertaken by MTPL, our Subsidiary	
III.	Investment in MTPL, our Subsidiary, for expenditure towards marketing and brand initiatives	10,200
IV.	Funding inorganic growth through acquisitions and other strategic initiatives and general corporate purposes#*	[•]
	Total Net Proceeds	[•]

The cumulative amount to be utilized towards inorganic growth through acquisitions and other strategic initiatives and general corporate purposes shall not exceed 35% of the Gross Proceeds. Further, the amount utilized for the object of funding inorganic growth through acquisitions and other strategic initiatives shall not exceed 10% of the Gross Proceeds.

For further details, see "Objects of the Offer" on page 204 of the RHP.

Means of finance: The fund requirements for the Objects detailed above are intended to be entirely funded from the Net Proceeds. We are accordingly in compliance with the requirements of Regulation 7(1)(e) of the SEBI ICDR Regulations, to the extent applicable, and further undertake to comply with such requirements.

Details and reasons for non-deployment or delay in deployment of proceeds or changes in utilisation of issue proceeds of past public offers / rights issues, if any, of the Company in the preceding 10 years: Not Applicable

Terms of Issuance of Convertible Security, if any: Not Applicable

Name of Monitoring Agency: CRISIL Ratings Limited

Shareholding pattern as on date of filing RHP:

Particulars	Number of Equity Shares	Percentage of the pre-Offer Equity Share capital (%)
Promoter and Promoter Group	788,248,697	19.08
Public	3,341,999,421	80.92
Total	4,130,248,118	100.00

# Number of Equity Shares proposed to be sold by Selling Shareholders:

Name of the Selling Shareholders	Number of Offered Shares	Name of the Selling Shareholders	Number of Offered Shares
Elevation Capital V Limited	Up to 24,445,349 Equity Shares	Man Hay Tam	Up to 3,301,140 Equity Shares
Peak XV Partners Investments V	Up to 17,380,873 Equity Shares	Sarin Family India LLC	Up to 1,591,044 Equity Shares
Vidit Aatrey	Up to 16,000,000 Equity Shares	Gemini Investments, L.P.	Up to 1,247,351 Equity Shares
Sanjeev Kumar	Up to 16,000,000 Equity Shares	Crimsn Holdings, LLC	Up to 516,690 Equity Shares
Venture Highway Series 1, a Series of Venture Highway SPVs LLC	Up to 8,636,727 Equity Shares	Titan Patriot Fund Ltd	Up to 765,360 Equity Shares
Golden Summit Limited	Up to 7,961,640 Equity Shares	Rajul Garg	Up to 472,212 Equity Shares
Y Combinator Continuity Holdings I, LLC	Up to 7,195,453 Equity Shares		

<sup>\*\*</sup>To be finalised upon determination of the Offer Price and updated in the Prospectus prior to filing with the RoC.

The amount to be spent towards funding inorganic growth through acquisitions and other strategic initiatives and general corporate purposes will be finalized upon determination of the Offer Price and updated in the Prospectus prior to filing with the RoC. The amount to be utilized for general corporate purposes shall not exceed 25% of the Gross Proceeds.

#### IN THE NATURE OF ARRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT FEATURES OF THE RED HERRING PROSPECTUS

#### SUMMARY OF RESTATED CONSOLIDATED FINANCIAL INFORMATION

The following details are derived from the Restated Consolidated Financial Information as at and for the six months period ended September 30, 2025 and September 30, 2024 and the financial years ended 2025, 2024 and 2023:

(₹ in million, unless otherwise stated)

Particulars	As at and for the six		As at and for the year ended			
	September 30, 2025	September 30, 2024	March 31, 2025	March 31, 2024	March 31, 2023	
Equity share capital	1,947.50	0.00	2.72	0.00	0.00	
Total equity	8,503.84	21,735.50	14,455.18	22,296.42	24,719.15	
Revenue from operations	55,775.38	43,112.87	93,899.03	76,151.48	57,345.19	
Restated loss for the period/year	(7,007.18)	(25,128.91)	(39,417.05)	(3,276.41)	(16,719.02)	
Restated loss before exceptional items and tax	(4,332.14)	(240.38)	(1,084.29)	(3,145.33)	(16,719.02)	
Basic (loss)/ earnings per share (in ₹)	(1.65)*	(6.21)*	(9.98)	(0.87)	(4.43)	
Diluted (loss)/ earnings per share (in ₹)	(1.65)*	(6.21)*	(9.98)	(0.87)	(4.43)	
Net Worth	9,688.74	22,772.91	15,618.77	23,016.37	25,483.14	
Return on Net Worth (%)	(72.32)%*	(110.35)%*	(252.37)%	(14.24)%	(65.61)%	
Net Asset Value per share (in ₹)	2.28	5.58	3.68	6.10	6.76	

<sup>\*</sup>Not annualised

Notes: For notes, please refer page 37 & 38 of the RHP.

# INTERNAL RISK FACTORS

# Below mentioned risks are the top 5 risk factors as per the RHP. For further details, see "Risk Factors" on page 89 of the RHP.

- 1. We have incurred losses since our inception in 2015. While we were cash flow positive in the six months period ended September 30, 2024, and Fiscals 2025 and 2024, we had Restated loss before exceptional items and tax of ₹4,332.14 million and ₹240.38 million in the six months period ended September 30, 2025 and September 30, 2024, and ₹1,084.29 million, ₹3,145.33 million and ₹16,719.02 million in Fiscals 2025, 2024 and 2023, respectively. We had negative cash flows from operating activities for the six months period ended September 30, 2025 and Fiscal 2023. If we are unable to generate adequate revenue and manage our cash flows and expenses, we may continue to incur losses.
- 2. If we fail to attract and retain consumers on our platform our business, financial condition, cash flows and results of operations may be adversely impacted.
- 3. If we fail to attract and retain sellers on our platform, our business, financial condition, cash flows and results of operations may be adversely affected
- 4. Products sold on Meesho are delivered to consumers through third party logistics partners either through (i) Valmo, our technology platform or (ii) end-to-end logistics partners. Further, we engaged with five end-to-end logistics partners during the six months period ended September 30, 2025. Service interruptions, failures, constraints or inadequate service quality of these logistics' partners could harm our business, financial condition and prospects.
- 5. Any disruption to our technology infrastructure or system availability could impair our ability to ensure consistent platform performance and deliver uninterrupted services. Further, if we do not continue to develop our technology stack or introduce new tech enabled tools, or we are not able to keep pace with technological developments, we may not remain competitive and our business, financial condition, cash flows and results of operations could be adversely affected.

# SUMMARY OF OUTSTANDING LITIGATIONS, CLAIMS AND REGULATORY ACTION

A. A summary of outstanding litigation proceedings involving our Company, Promoters, Directors, Subsidiaries along with outstanding criminal proceedings and regulatory proceedings involving our Key Managerial Personnel and Senior Management, as on the date of the Red Herring Prospectus is set out below:

Category of individuals/ entities	Criminal proceedings	Tax proceedings	Statutory or regulatory actions	Disciplinary actions including penalty imposed by the SEBI or Stock Exchanges	Material civil litigations as per the	Aggregate amount involved*
	proceedings		regulatory actions	against our Promoters in the last five	Materiality Policy**	(in ₹ million)
				financial years, including outstanding action	1,24,002,441,01	( :)
Company				* /		
By our Company	14	N.A.	N.A.	N.A.	Nil	59.07
Against our Company	6	5	4	N.A.	Nil	5,882.43
Subsidiaries						
By our Subsidiaries	Nil	N.A.	N.A.	N.A.	Nil	Nil
Against our Subsidiaries	Nil	Nil	Nil	N.A.	Nil	Nil
Directors						
By our Directors	Nil	N.A.	N.A.	N.A.	Nil	Nil
Against our Directors	6	Nil	Nil	N.A.	4	13.32
Promoters						
By our Promoters	Nil	N.A.	N.A.	N.A.	Nil	Nil
Against our Promoters	2	Nil	Nil	Nil	Nil	13.32
Key Managerial Personnel						
By our Key Managerial Personnel	Nil	N.A.	N.A.	N.A.	N.A.	Nil
Against our Key Managerial Personnel	2	N.A.	Nil	N.A.	N.A.	13.32
Senior Management						
By our Senior Management	Nil	N.A.	N.A.	N.A.	N.A.	Nil
Against our Senior Management	Nil	N.A.	Nil	N.A.	N.A.	Nil

<sup>\*</sup> To the extent quantifiable.

As on the date of the Red Herring Prospectus, our Company does not have any group companies.

<sup>\*\*</sup> Excludes outstanding taxation proceedings considered material as per the Materiality Policy

#### IN THE NATURE OF ARRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT FEATURES OF THE RED HERRING PROSPECTUS

A. Brief details of top 5 material outstanding litigations against the company and amount involved:

Sr. No.	Particulars	Litigation filed by	Current status	Amount involved
1.	An FIR dated April 20, 2024, has been registered against our Company under sections 420 and 406 of the Indian Penal Code, 1860, before the Cantt. Police Station, Prayagraj District by Alrick Solar Private Limited, one of the sellers on our platform, for alleged non-receipt of reimbursements for damaged goods amounting to ₹ 0.08 million.	Limited	Pending	₹ 0.08 million
2.	Four FIRs dated April 23, 2022, April 29, 2022, April 29, 2022 and April 30, 2022, have been registered against our Company and certain sellers on our platform before the N.R.I. Sagri Police Station, Navi Mumbai District, Powai Police Station, Brihan Mumbai City District, Kasarwadwali Police Station, Thane City District and Dhantoli Police Station, Nagpur City District, respectively, under sections 34, 120-B, 406, 409 of Indian Penal Code, 1860, sections 18A, 18(c), 27, and 65 of the Drugs and Cosmetics Act, 1940 and section 66 of the Information Technology Act, 2000, by the Drug Inspectors/ Assistant Commissioners, Food and Drugs Administrative Department, alleging illegal sale of abortion kits by sellers registered on our platform. Our Company has made submissions before the Kasarwadwali Police Station, Thane City District, stating that it operates solely as an intermediary and, upon becoming aware of the matter, promptly delisted the relevant products from the platform.	Commissioners, Food and Drugs Administrative Department	Pending	N.A.
3.	A criminal complaint dated April 30, 2025 ("Complaint") has been filed by the Bureau of Indian Standards (BIS) ("Complainant") under section 223 of the Bharatiya Nagrik Suraksha Sanhita, 2023 read with sections 17 and 29 of the Bureau of Indian Standards Act, 2016 ("BIS Act") against certain sellers on our platform and our Company (collectively, "Accused") in the court of Chief Judicial Magistrate, West Tis Hazari Courts, Delhi ("Court"). The Complainant has alleged that a dry iron purchased from our platform was sold without the prescribed ISI mark, in violation of the BIS Act and the Quality Control Order. The Complainant has requested the Court to inter alia summon the Accused for violating and contravening the provisions of the BIS Act and award adequate compensation to BIS under section 357 of the Code of Criminal Procedure, 1973 read with section 32(5) of the BIS Act. Pursuant to the Complaint, our Company received a summons dated May 26, 2025, to appear in person.	Standards	Pending	N.A.
4.	Our Company received a notice dated August 4, 2022 ("Notice") from the Central Consumer Protection Authority ("CCPA") pursuant to a complaint dated April 15, 2022 filed against our Company before the CCPA, alleging violations of the provisions of the Consumer Protection Act, 2019 and the Drugs and Cosmetics Act, 1940, by our Company, including concerns around promotion and sale of spurious and counterfeit goods on our platform. Our Company submitted responses to the Notice and subsequent orders issued by CCPA during the course of the matter. The CCPA subsequently issued an investigation report dated November 28, 2024, with further observations, to which our Company filed an additional response dated May 31, 2025. The CCPA, by way of an order dated June 4, 2025 ("Order"), directed our Company to furnish additional information, including reports of delistings attributable to counterfeit goods and delisted drugs. Our Company responded to the Order with the required data vide a letter dated June 23, 2025.	Protection Authority	Pending	N.A.
5.	Our Company has received a notice dated November 12, 2025 ("Notice") from the Central Consumer Protection Authority ("CCPA") to appear for a hearing with respect to alleged violation of the provisions of the Consumer Protection Act, 2019, in connection with the sale of certain walkie-talkie devices on our platform. The Notice also provides an opportunity to our Company to provide comments with respect to an investigation report dated October 7, 2025 ("Report"), issued in this regard. Our Company has submitted its response dated November 19, 2025 to the Report.	Protection Authority	Pending	N.A.

B. Regulatory Action, if any - disciplinary action taken by SEBI or stock exchanges against the Promoters in last 5 financial years including outstanding action, if any: Nil

### C. Brief details of outstanding criminal proceedings against Promoters:

1. An FIR dated September 4, 2024, has been registered against Vidit Aatrey and Sanjeev Kumar in their capacity as Directors of our Company, before the Sarthana Police Station, Surat under sections 406 and 114 of the Indian Penal Code, 1860. The FIR, lodged by Gautam Bhai Mansukh Bhai Vaso (proprietor of Beauty Mart), one of the sellers on our platform ("Complainant"), relates to alleged non-receipt of reimbursements for undelivered or lost parcels amounting to ₹ 13.30 million. Our Company has made submissions stating that the Complainant's claims are false and without merit. The police have filed a class B summary report under section 193 of the Bharatiya Nagarik Suraksha Sanhita, 2023 before the court of the Additional Chief Judicial Magistrate, Surat City concluding that the Complainant had lodged a false complaint. The matter is currently pending. 2. One of the sellers on our platform, Lake Pure R.O. Systems ("Complainant"), filed a complaint dated September 24, 2024 ("Complaint"), before the Court of the Additional Civil Judge, First Class, Meerut, Uttar Pradesh, against Vidit Aatrey, our Promoter, Chairman, Managing Director and Chief Executive Officer, and Sanjeev Kumar, our Promoter, Whole-time Director and Chief Technology Officer, and certain logistics partners of our Company, under sections 115, 316, 318, 338, 336, 340 and 352 of the Bharatiya Nyaya Sanhita, 2023. The Complaint is in relation to alleged non-payment of the Complainant's claims amounting to ₹0.02 million for certain returned shipments. Vidit Aatrey and Sanjeev Kumar have filed preliminary objections to the Complaint on May 6, 2025 on the grounds of, *inter alia*, the proceedings suffering from procedural irregularities. The matter is currently pending.

For further details of the outstanding litigation proceedings, see "Outstanding Litigation and Other Material Developments" on page 550 of the RHP.

# ANY OTHER IMPORTANT INFORMATION AS PER BRLMs/COMPANY - NIL

#### DECLARATION BY OUR COMPANY

We hereby certify and declare that all relevant provisions of the Companies Act, 2013, and the rules, regulations and guidelines issued by the Government of India, or the rules, regulations and guidelines issued by SEBI established under Section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statements, disclosures and undertakings made in the Red Herring Prospectus are contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992, the Securities Contracts (Regulation) Act, 1956, the Securities Contracts (Regulation) Rules, 1957 each as amended, or the rules, regulations and guidelines issued thereunder, as the case may be. We further certify that all the statements, disclosures and undertakings in the Red Herring Prospectus are true and correct.

# DECLARATION BY THE SELLING SHAREHOLDERS

Each of the Selling Shareholder severally confirms and certifies that all statements, disclosures and undertakings specifically made or confirmed by it in the Red Herring Prospectus about and in relation to itself, as a Selling Shareholder and our respective portion of the Offered Shares, are true and correct. Each of the Selling Shareholders assumes no responsibility for any other statements, disclosures and undertakings, including, any of the statements, disclosures and undertakings made or confirmed by or relating to the Company or any other Selling Shareholder or any other person(s) in the Red Herring Prospectus.